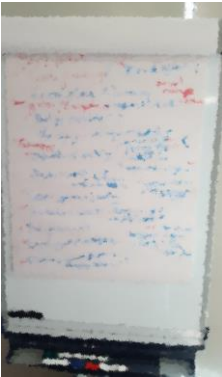
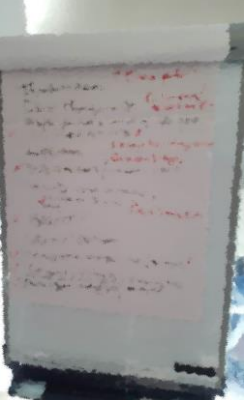
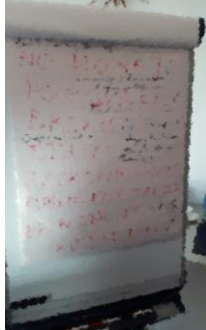
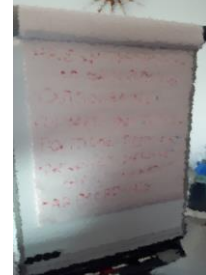
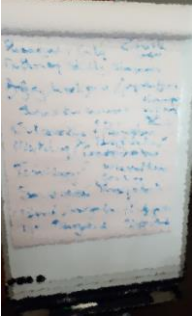


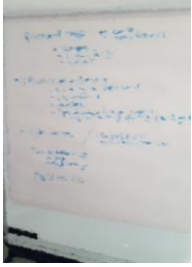
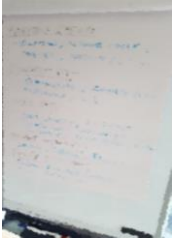
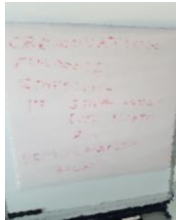
SUMMARY: CIPFA In the Midlands - Session 2 - Facilitated Session re 'What should be in your audit plan?'

ISSUES

Group 1	<p>Issues</p> <ul style="list-style-type: none">Effect of significant changes to the political landscape e.g. new US President, Brexit etcGovernment fundingLocal plans - housing/infrastructureImmigration/emigrationSocial housing - shortageAging populationBorrowing - money marketsTechnologyModels of working - outsourcing/partnerships/trading/companies/commercialisationAgile working for staff - accommodationPressures put on staff - structure changesGreen agenda - floodingInnovations with IT - keeping up/cyber crimeData protectionLocal government reorganisationPolitical Governance arrangements - fit for purpose in changing climate?Welfare & poverty - homelessness/wages/UC/care plans		
Group 2	<p>Issues</p> <ul style="list-style-type: none">Political landscape changesTransformationClient ManagementOutsourcing/partnerships etc.Staying up to date and ahead of the game - IT - cyber risk skillsLegislationImmigration/emigrationClimate changeStaff recruitment/retention skillsSecurity versus accessibilityInformation sharing dataSocial cohesionBrexit effectsInfluence GovernanceDemographic change - age/youngerOutsourcing and insourcingManaging customer expectationsDoom and gloom - budget cutsChanging risk appetites		
Group 3	<p>Issues</p> <ul style="list-style-type: none">Social housing shortageNo moneyPoor moraleBrexit impactEthicsPolitical landscape changesImmigration/emigrationRegionalisationDevolutionCommercialisationAging populationClimate changeTechnologyReorganisationPublic expectationRecruitment/retention/skills gapsFresh thinking versus group thinkOutsourcingPolitical forcesSkills/exp neededPartnerships		

Group 4	<p>Issues</p> <ul style="list-style-type: none"> Resources/cuts Climate control Authority skills - shortages Aging workforce/population Social Care increases Homelessness/social housing/social cohesion Outsourcing/partnerships/shared services Marketing/commercialisation Technology Social Media Increased public scrutiny Political changes Brexit/immigration/emigration Info management Staff morale 	
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PRIORITIES

Group 1	<p>Priorities</p> <ul style="list-style-type: none"> Demand Management e.g. care/homelessness/budgets/sustainability/controls Models of delivery - working as expected/performance/oversight/infrastructure to support new ways of working e.g. IT, reporting Cyber crime/channel shift customers - online Use of technology - DPA/agile working BAU audits 	
Group 2	<p>Priorities</p> <ul style="list-style-type: none"> Auditing change - governance/business cases/risk management/delivery Contract management - commissioning/contract management/performance Info security - data security/exchange/compliance/accuracy/ownership/reputational risk Budget cuts & VFM - validity/controls/plans People & culture - skills/culture change/no's/expertise 	
Group 3	<p>Priorities</p> <ul style="list-style-type: none"> Organisation Finance Staffing IT - staff skills/data management/governance Project/change management 	
Group 4	<p>Priorities</p> <ul style="list-style-type: none"> Budget setting/financial strategy Cut strategies - robust/achievable Proactive - outsourcing/partnership government Income areas/generation Audit Committee skills/effectiveness Social Care pressures/saleability/sustainability Succession management/recruitment/selection Safeguarding arrangements, not just in Social Care Digital strategy Info management strategy/policy/compliance Business/ICT continuity/disaster planning 	