

Costs include unrecoverable VAT but exclude recoverable VAT
Income shown without VAT

Activity	Details	Proposed budget holder	2018			2018			Predicted outturn
			Budget		Net expenditure / (income) £	Actual		Net expenditure / (income) £	
			Expenditure £	Income £		Expenditure £	Income £		
1. Voice: communications									
Member event programme:	AGM & spring conference	John Barker	1,500	-	1,500	-	-	1,500	
	Autumn Conference	TBC	5,000	(5,000)	-	957	(50)	907	
	Low cost events	John Barker	2,000	(2,000)	-	-	-	-	
	Annual Dinner	John Barker	22,000	(22,000)	-	-	(2,910)	(2,910)	
	Retired members events	Eric Keighley	1,000	(1,000)	-	413	(445)	(32)	
	Wessex	John Barker	-	-	-	761	(145)	616	
	Newmarket	John Barker	-	-	-	-	(200)	(200)	
	General sponsorship	John Barker	-	-	-	-	(3,000)	(3,000)	
Newsletter									
Webpage management									
CIPFA 'champions' in key bodies									
CIPFA Voices									
Communication with peer regions	Regional Forum	Amy Crowson	1,500	-	1,500	-	-	1,500	
Social media									
2. Voice/Member: Regional Engagement									
Building a support network for students and newly qualified:	Financial support to Student Society running costs	Frances Slack	200	-	200	20	-	20	
	Events for Students	Frances Slack	1,500	(500)	1,000	25	-	25	
	Attendance of students at CSN and other conferences	Frances Slack	600	-	600	-	-	600	
	Newly qualified members graduation ceremony	Amy Crowson	3,000	-	3,000	-	-	3,000	
Recruit new students									
Employer engagement									
University engagement									
Ambassador activities									
Byelaw 5	Links with other accountancy bodies	Amy Crowson	500	-	500	200	-	200	
Apprentice scheme	Mentoring scheme								
3. Commercial: sponsorship									
Financial support from sponsoring organisations									
4. Voice: Policy									
Increase influence of CSE	CIPFA conference attendance	Amy Crowson	2,000	-	2,000	-	-	2,000	
Increase Institutes visibility and voice in Region									
5. Commercial: Use of resources									
Budget resources to support achievement of strategy	Attendance at Council	Nicki Cooper	1,000	-	1,000	191	-	191	
	Admin support	Nicki Cooper	4,600	(100)	4,500	22	-	22	
	Extended Regional Project	Amy Crowson	9,250	-	9,250	-	-	9,250	
CONTINGENCY		Amy Crowson	3,000	-	3,000	-	-	3,000	
Total budget			58,650	(30,600)	28,050	2,589	(6,750)	-4,161	28,050
CIPFA subvention			-	(18,000)	(18,000)	-	(6,000)	(6,000)	(18,000)
Deficit/(surplus)			58,650	(48,600)	10,050	2,589	(12,750)	(10,161)	10,050

Balances as at 1st January 2018
Expected balance at 31st December 2018

28,466
18,416

30,667
40,828

30,667
20,617

Minimum reserves requirement

Provision against loss of events:	£	£
Annual dinner	5,000	5,000
AGM/Spring conference	5,000	1,000
Summer school	2,000	2,000
Low cost events	3,000	3,000
Hub events	2,000	2,000
Student events	1,000	1,000
London Division events	1,000	1,000
Sub-total	19,000	15,000
Provision against other factors eg reduction of subvention	5,000	5,000
Total minimum reserved required	24,000	20,000

Reviewed Jan 18 (pre-Council)

Able to reduce significantly as no longer fund hosting costs