

CIPFA Children Looked After Benchmarking Club 2017

Welcome

Welcome to the CIPFA Children Looked After exercise for 2017

Please complete this form and return it by **18th August**.

If you have any queries please contact Andreas Voigt on 020 7543 5707 / andreas.voigt@cipfa.org or a member of the information services team at benchmarking@cipfa.org.

Scope of the exercise

The questionnaire collects detailed information on the actual costs for looked after children in 2016/17 collected in section A. The exercise also covers the wider scope of children's social care and additional data for this is collected in sheets B & C.

Please Note: All cost questions for service and corporate overheads are compulsory. Please give your best estimates even if you put zero values in the section 251 return. Excluding these costs results in less representative overall unit costs.

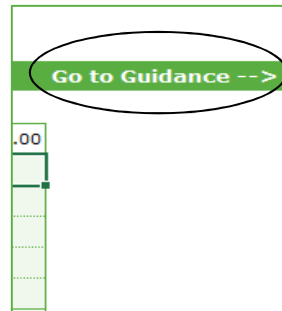
Questionnaire Features

Hyperlinks



An arrow on a green background is a hyperlink to a different sheet. Use these to navigate through the questionnaire.

Help/Guidance links



A "Go to Guidance -->" line in the question header provides a link to definitions, explanations and examples in the Guidance notes.

Drop down Lists

Important: The Drop Down Lists behave differently on sheets A1, A2, A3, A4 & A5 than on sheets B & C.

Birth	Age at 31/12/10	Male/Female
07/2007	3	Male
05/2002	8	Female
09/2005	5	{ Select }
	na	{ Select }

In sheets A1, A2, A3, A4 & A5 you will need to select the cell and then click the arrow that appears in the bottom right. (Please note that you can simply overwrite these cells as normal.) In sheets B & C you can double-click on the cell and the list will appear.

SECTION A

Unit Cost Actuals 2016/17

This section comprises of four data entry sheets, A1 to A4.

- A1 - This sheet collects data on your own children's homes
- A2 - This sheet collects additional data about children in your own homes
- A3 - This sheet collects data about children in residential placements provided by others
- A4 - This sheet collects data about your fostering arrangements

The table below will summarise these figures once the sheets are completed, you will also need to complete the income from education and the income from health & other rows.

Which children to include?

Where possible use the same definitions you use when completing Section 251.
With this in mind we would expect you to exclude "Section 17" cases and respite for disabled children.

Please review once you have completed sheets A1 to A4.

2016/17 Unit Cost Summary Table

[Go to Guidance -->](#)

	Children's Homes			Fostering			Grand
	LA	Others	Total	LA	Others	Total	Total
No. Children	0	0	0	0	0	0	0
Direct Costs	0 k	0 k	0 k	0 k	0 k	0 k	0 k
Overheads	0 k	0 k	0 k	0 k	0 k	0 k	0 k
Gross Cost (£'k)	0 k	0 k	0 k	0 k	0 k	0 k	0 k
Income from							
- Education	0 k	0 k	0 k			0 k	0 k
- Health	0 k	0 k	0 k			0 k	0 k
- Other	0 k	0 k	0 k			0 k	0 k
Net Cost	0 k	0 k	0 k	0 k	0 k	0 k	0 k
Net Current Budget (£'k)	0 k	0 k	0 k	0 k	0 k	0 k	0 k
Unit cost - Per child per week							
Direct Cost
Gross Cost

* Number of children = nights provided divided by 365

** Unit Cost = Gross Cost per Child per Week, calculated as {cost / children / 365 x 7}

Please provide a comment for sections where you did not provide data.

Children's Homes

Fostering

2016/17 Actuals		Own Provision Children's Homes - Excluding Respite Homes									Go to Guidance -->
		Grand Total	Home1	Home2	Home3	Home4	Home5	Home6	Home7	Home8	Home9
Home Details	Name/Ref										
	Type		Children's Home	Children's Home	Children's Home	Children's Home	Children's Home	Children's Home	Children's Home	Children's Home	Children's Home
	Days Open (if not 365)										
	FTE care staff	0.0									
	Capacity	0									
Residents	Total No. Residents	0.0									
	Of which are;										
	- Disabled	0.0									
	- Non Disabled	0.0									
Total Number		0.0									
Costs	Care staff costs	0 k									
	Other staff costs	0 k									
	Other direct costs	0 k									
	Total Direct Costs	0 k	0 k	0 k	0 k	0 k	0 k	0 k	0 k	0 k	0 k
	<u>Service Overheads</u>										
	<u>Central Overheads</u>										
Total Costs		0 k									
Income	Education										
	Health										
	Other										
	Total Income	0 k									
Net Current Budget (£'k)											
Ratios	Direct cost/child/week
	FTE care staff per child
	Cost per care FTE

Warning! We would expect a figure for overheads. If you are unable to provide a figure, please note this will be automatically calculated by CIPFA, based on an average.

EXAMPLE QUESTIONNAIRE

	Grand Total	Home1	Home2	Home3	Home4	Home5	Home6	Home7	Home8	Home9	
Home Details	Name/Ref										
	Type	Children's Home	Children's Home	Children's Home	Children's Home	Children's Home	Children's Home	Children's Home	Children's Home	Children's Home	
	Days Open (if not 365)										
	FTE care staff	0.0									
	Capacity	0									
Residents	Total No. Residents	0.0									
	Of which are;										
	- Disabled	0.0									
	- Non Disabled	0.0									
Total Number	0.0										
Costs	Care staff costs	0 k									
	Other staff costs	0 k									
	Other direct costs	0 k									
	Total Direct Costs	0 k	0 k	0 k	0 k	0 k	0 k	0 k	0 k	0 k	
	Service Overheads		Warning! We would expect a figure for overheads. If you are unable to provide a figure, please note this will be automatically calculated by CIPEA, based on an average.								
	Central Overheads										
Total Costs	0 k	Please include only respite homes in this section. Non-respite homes should be included in the table above 'Own Provision Children's Homes - Excluding Respite Homes'.									
Income	Education		Please note children from respite homes should not be included in Section A2 of this questionnaire and will not be included in the calculations on tab A.								
	Health										
	Other										
	Total Income	0 k									
Net Current Budget (£'k)											
Ratios	Direct cost/child/week	
	FTE care staff per child	
	Cost per care FTE	

	Children	Gross Cost	Education	Health	Other	Net Cost
Summary from Table	<input type="text" value="0"/>	<input type="text" value="0 k"/>	<input type="text" value="0 k"/>	<input type="text" value="0 k"/>	<input type="text" value="0 k"/>	<input type="text" value="0 k"/>
+/- Adjustments	<input type="text"/>					
Total	<input type="text" value="0"/>	<input type="text" value="0 k"/>	<input type="text" value="0 k"/>	<input type="text" value="0 k"/>	<input type="text" value="0 k"/>	<input type="text" value="0 k"/>

Warning! We would expect a figure for overheads. If you are unable to provide a figure, please note this will be automatically calculated by CIPFA, based on an average.

Net Current Budget

Children Placed in Other Homes - Details

Reference	Date or Year of Birth	Age at 31/03/17	Male / Female	Type of home	Does the child have a disability?	School placements type (weeks)	Income from				Net Cost per Week (£)
							Gross Cost per Week (£)	Education (£)	Health (£)	Other (£)	
		na	{ Select }	{ Select }	{ Select }	38 (Default no. weeks)					£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
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		na	{ Select }	{ Select }	{ Select }						£0
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		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0
		na	{ Select }	{ Select }	{ Select }						£0

2016/17 Actuals	Own Foster Care Provision		Go to Guidance -->
	Children	£'k	
Warning! We would expect a figure for overheads. If you are unable to provide a figure, please note this will be automatically calculated by CIPFA, based on an average.	Snapshot as below	0	0 k
	Other regular payments to carers		
	Enabling / other placements		
	Fostering Team costs		
	Other Direct Costs		
	<u>Service Overheads</u>		
	<u>Central Overheads</u>		
	Total	0	0 k
	Net Current Budget		

2016/17 Actuals	Foster Care Provision by Others		Go to Guidance -->
	Children	£'k	
Warning! We would expect a figure for overheads. If you are unable to provide a figure, please note this will be automatically calculated by CIPFA, based on an average.	Snapshot as below	0	0 k
	Other regular payments to carers		
	Enabling / other placements		
	Fostering Team cost		
	Other Direct Costs		
	<u>Service Overheads</u>		
	<u>Central Overheads</u>		
	Total	0	0 k
	Net Current Budget		

Time Period - Own Provision	
Time Period	{ Select }

Time Period - Provision By Others	
Time Period	Weekly (56 weeks/year)

Own Provision Details						
Reference	Payment (£)	Date or Year of Birth	Age at 31/03/17	Male / Female	Does the child have a disability?	Type of care
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
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			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }

Provision by Others Details						
Reference	Payment (£)	Date or Year of Birth	Age at 31/03/17	Male / Female	UASC Placement	Does the child have a disability?
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }
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			na	{ Select }	{ Select }	{ Select }
			na	{ Select }	{ Select }	{ Select }

Post 18 Placements

Please include all post 18 placements.

2016/17 Actuals Own Foster Care Provision			Go to Guidance -->
	Children	£'k	
Snapshot as below	0	0 k	
Other regular payments to carers			
Fostering Team cost			
Other Direct Costs			
<u>Service Overheads</u>			
<u>Central Overheads</u>			
Total	0	0 k	
Net Current Budget			

2016/17 Actuals Foster Care Provision by Others			Go to Guidance -->
	Children	£'k	
Snapshot as below	0	0 k	
Other regular payments to carers			
Fostering Team cost			
Other Direct Costs			
<u>Service Overheads</u>			
<u>Central Overheads</u>			
Total	0	0 k	
Net Current Budget			

Time Period - Own Provision	
Time Period	{ Select }

Time Period - Provision By Others	
Time Period	{ Select }

Own Provision Details					
Reference	Payment (£)	Date or Year of Birth	Age at 31/03/17	Arrangement	Kinship/Family & Friends care Placement
			na	{ Select }	{ Select }
			na	{ Select }	{ Select }
			na	{ Select }	{ Select }
			na	{ Select }	{ Select }
			na	{ Select }	{ Select }
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			na	{ Select }	{ Select }
			na	{ Select }	{ Select }

Provision by Others Details					
Reference	Payment (£)	Date or Year of Birth	Age at 31/03/17	Arrangement	Kinship/Family & Friends care Placement
			na	{ Select }	{ Select }
			na	{ Select }	{ Select }
			na	{ Select }	{ Select }
			na	{ Select }	{ Select }
			na	{ Select }	{ Select }
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			na	{ Select }	{ Select }
			na	{ Select }	{ Select }

SECTION B

Activity and Workload

1. Activity figures

(a) Looked After Children Actuals	Go to Guidance -->				
	31/03/15	30/09/15	31/03/16	30/09/16	31/03/17
Children's Homes - own provision
Children's Homes - provision by others
Fostering - own provision - kinship/ Family & Friends
Fostering - own provision - non-kinship (Family and Friends)
Fostering - provision by others
Residential Schools
Placed for Adoption
Placed with parents
Semi - Independent living
Secure Welfare
Secure Remand
Other
Total

(b) Number of children with Special Guardianship Orders	Go to Guidance -->				
	31/03/15	30/09/15	31/03/16	30/09/16	31/03/17
Numbers at date					
Children with allowances
Over previous 12 months					
If possible, please use an average of the previous 12 months.	31/03/15		31/03/16		31/03/17
Average number of children with allowances
Annual cost of allowances (£'k)
Unit Cost (£'k)

(c) Number of children with Child Arrangement Orders (Residency Allowances)	Go to Guidance -->				
	31/03/15	30/09/15	31/03/16	30/09/16	31/03/17
Numbers at date					
Children with allowances
Over previous 12 months					
If possible, please use an average of the previous 12 months.	31/03/15		31/03/16		31/03/17
Average number of children with allowances
Annual cost of allowances (£k)
Unit Cost (£'k)

(d) Children with a Child Protection Plan					
	31/03/15	30/09/15	31/03/16	30/09/16	31/03/17

(e) Welfare Reforms Go to Guidance -->

	01/10/14 to 31/03/15	01/04/15 to 30/09/15	01/10/15 to 31/03/16	01/04/16 to 30/09/16	01/10/16 to 31/03/17
Number of 16 & 17 year olds presented as homeless

Please describe the costs associated with supporting 16/17 year olds presenting as homeless?

Do you have any other issues regarding Welfare Reforms?

(f) Other Workload Measures

	01/10/14 to 31/03/15	01/04/15 to 30/09/15	01/10/15 to 31/03/16	01/04/16 to 30/09/16	01/10/16 to 31/03/17
Initial contacts
Referrals
Initial assessments
Core assessments
Continual assessments

2. Number of Foster carers at 31/03/17

Go to Guidance -->

	Number
Total number of foster carer households as at 31/03/17	..
Of which are kinship/Family & Friends households	..
Of which are non-kinship (non-Family & Friends) households	..
Total capacity of non-kinship (Non- Family & Friends) households as at 31/03/17	..

SECTION C

Performance and Processes

1. Own Provision OFSTED Ratings

(a) Fostering Service	Go to Guidance -->
Please give the latest single inspection framework (SIF) rating given by OFSTED?	<input style="width: 100%;" type="text" value="{ Select }"/>
If you do not have SIF rating Please give the latest rating given by OFSTED to your in-house fostering service.	<input style="width: 100%;" type="text" value="{ Select }"/>

(b) Children's Homes																																	
Please give the most recent full inspection rating given by OFSTED to your children's homes, please give a score for each home that you have.																																	
<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%; padding: 5px;">Home 1</td> <td style="width: 50%; padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 2</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 3</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 4</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 5</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 6</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 7</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 8</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> </table>	Home 1	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 2	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 3	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 4	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 5	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 6	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 7	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 8	<input style="width: 100%;" type="text" value="{ Select }"/>	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 50%; padding: 5px;">Home 9</td> <td style="width: 50%; padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 10</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 11</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 12</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 13</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 14</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 15</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> <tr> <td style="padding: 5px;">Home 16</td> <td style="padding: 5px;"><input style="width: 100%;" type="text" value="{ Select }"/></td> </tr> </table>	Home 9	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 10	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 11	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 12	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 13	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 14	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 15	<input style="width: 100%;" type="text" value="{ Select }"/>	Home 16	<input style="width: 100%;" type="text" value="{ Select }"/>
Home 1	<input style="width: 100%;" type="text" value="{ Select }"/>																																
Home 2	<input style="width: 100%;" type="text" value="{ Select }"/>																																
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Home 5	<input style="width: 100%;" type="text" value="{ Select }"/>																																
Home 6	<input style="width: 100%;" type="text" value="{ Select }"/>																																
Home 7	<input style="width: 100%;" type="text" value="{ Select }"/>																																
Home 8	<input style="width: 100%;" type="text" value="{ Select }"/>																																
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Home 12	<input style="width: 100%;" type="text" value="{ Select }"/>																																
Home 13	<input style="width: 100%;" type="text" value="{ Select }"/>																																
Home 14	<input style="width: 100%;" type="text" value="{ Select }"/>																																
Home 15	<input style="width: 100%;" type="text" value="{ Select }"/>																																
Home 16	<input style="width: 100%;" type="text" value="{ Select }"/>																																

2. Looked After Children Performance Tables

		Go to Guidance -->
Complete in line with the Children in Care and Adoption Performance Tables		
	Actuals 2017	Estimates 2018
	%	%
1) The percentage of children looked after at 31 March with three or more placements during the year ending 31 March	<input style="width: 100%;" type="text" value=".."/>	<input style="width: 100%;" type="text" value=".."/>
2) The percentage of looked after children aged under 16 at 31 March who had been looked after continuously for at least 2.5 years who were living in the same placement for at least 2 years, or are placed for adoption and their adoption and their adoptive placement together with their previous placement, last for at least 2 years	<input style="width: 100%;" type="text" value=".."/>	<input style="width: 100%;" type="text" value=".."/>
3) The percentage of looked after children at 31 March placed outside LA boundary and more than 20 miles from where they used to live	<input style="width: 100%;" type="text" value=".."/>	<input style="width: 100%;" type="text" value=".."/>
4) The percentage of children who ceased to be looked after who were adopted	<input style="width: 100%;" type="text" value=".."/>	<input style="width: 100%;" type="text" value=".."/>
5) The percentage of children who ceased to be looked after because of a special guardianship order	<input style="width: 100%;" type="text" value=".."/>	<input style="width: 100%;" type="text" value=".."/>
6) The percentage of school-age looked after children who were attending a school that was assessed as being below the floor targets at Key Stage 2 or Key Stage 4	<input style="width: 100%;" type="text" value=".."/>	<input style="width: 100%;" type="text" value=".."/>

7) The percentage of sessions missed due to overall absences for children who have been looked after continuously for at least twelve months at 31 March	%	%

8) The percentage of young people aged 19 who were looked after aged 16 who were not in education, employment or training	%	%

9) The percentage of children leaving care over the age of 16 who remained looked after until their 18th birthday	%	%

10) The proportion of young people aged 19 who were looked after aged 16 who were in suitable accommodation	%	%

3. Care Leavers

[Go to Guidance -->](#)

Number of open care leaver cases (at 31st March 2017)

What is your annual expenditure on service delivery costs. £'k

Please give any further details you feel would be of interest with regards to the structure of your leaving care service provision.

4. Change in Unit Cost

[Go to Guidance -->](#)

Average increase in fees for external placements from April 2016 to March 2017.

Residential Placements	%
	..
Fostering Placements	..

Would there be any reason for a large change in fees

5. Income from Health

(a) Protocol

Does your authority have an agreed protocol with health for determining how much health will contribute to care packages for looked after children with health needs? If so, please describe how health contributions are calculated (e.g. % split of gross cost).

(b) Income amounts

How much income did your authority receive as contributions towards looked after children in:

		£'k
2016/17	Actual	..
2017/18	Estimate	..
What is the percentage contribution of Health Income to the budget?		%
		..

6. Qualified Social Workers

[Go to Guidance -->](#)

What percentage the social workers are:

	%
Agency	..
Permanent	..
Vacant (please do not include any agency staff)	..
Total - This should be equal to 100%	..

Please describe how social workers are structured in your authority.

7. Asylum Seekers

[Go to Guidance -->](#)

Total number of LAC population are unaccompanied asylum seekers	2014/15 ..	2015/16 ..	2016/17 ..
What percentage of your LAC population are unaccompanied asylum seekers	2014/15 ..	2015/16 ..	2016/17 ..
Total spend on unaccompanied asylum seekers	£		
Grant received	..		
Net cost to the authority	..		

8. Efficiencies / Savings

Please describe any strategies you have adopted to reduce costs in the following areas and how successful you feel these have been. Include strategies that haven't worked.

(a)	Commissioning (including inter authority commissioning)
(b)	Internal residential placements
(c)	External residential placements
(d)	Fostering placements

9. Troubled Families

		Go to Guidance -->
Troubled Families Budget		2017/18 Estimates £'k
Employees		<input type="text" value=".."/>
Payments to outside bodies (Police, Voluntary, Districts)		<input type="text" value=".."/>
Other		<input type="text" value=".."/>
Total Gross Expenditure		<input type="text" value=".."/>
DCLG Grant		<input type="text" value=".."/>
Dedicated Schools Grant		<input type="text" value=".."/>
Health Contribution		<input type="text" value=".."/>
Other		<input type="text" value=".."/>
Total Income		<input type="text" value=".."/>
Net Cost		<input type="text" value=".."/>
How many outcome claims have been directly linked to helping an adult off out-of-work benefits into continuous employment? Please describe the nature of these claims.		
What percentage of grants is payment by result?		% <input type="text" value=".."/>

10. Capital Spend

Please include all capital spend over £10k used for a child in care. An example is extending a foster carers home so they can take siblings.

Capital Spending Schemes	2016/17 Actual £'k	2017/18 Forecast £'k	2018/19 Programme £'k	2019/20 Programme £'k
Name of scheme (Please overwrite)
Please provide a brief description of the scheme and how the scheme is funded (Please overwrite).				
Name of scheme (Please overwrite)
Please provide a brief description of the scheme and how the scheme is funded (Please overwrite).				
Name of scheme (Please overwrite)
Please provide a brief description of the scheme and how the scheme is funded (Please overwrite).				
Name of scheme (Please overwrite)
Please provide a brief description of the scheme and how the scheme is funded (Please overwrite).				
Name of scheme (Please overwrite)
Please provide a brief description of the scheme and how the scheme is funded (Please overwrite).				

EXAMPLE QUESTIONNAIRE

11. Recruitment of Foster Carers

How successful have you been in bringing in outsourced foster carers in house.

Number

How many foster care placements have you moved to in-house?

12. Early Intervention

Please describe if methods in early intervention impacted on Children Looked After numbers.

Number

How many Early Intervention do you still have in care?

EXAMPLE QUESTIONNAIRE