



Government
Counter Fraud
Function

The COVID-19 Counter Fraud Response

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The 5 Principles of Fraud and Corruption



1. **There is always going to be fraud**

It is a fact that some individuals will look to make gains where there is opportunity, and organisations need robust processes in place to prevent, detect and respond to fraud and corruption.

2. **Finding fraud is a good thing**

If you don't find fraud you can't fight it. This requires a change in perspective so the identification of fraud is viewed as a positive and proactive achievement.

3. **There is no one solution**

Addressing fraud needs a holistic response incorporating detection, prevention and redress, underpinned by a strong understanding of risk. It also requires cooperation between organisations under a spirit of collaboration.

4. **Fraud and corruption are ever changing**

Fraud, and counter fraud practices, evolve very quickly and organisations must be agile and change their approach to deal with these evolutions.

5. **Prevention is the most effective way to address fraud and corruption**

Preventing fraud through effective counter fraud practices reduces the loss and reputational damage. It also requires less resources than an approach focused on detection and recovery.

Fraud in Emergency Management Principles

Overarching Principles

The following principles apply to effectively controlling the levels of fraud in emergency management contexts:



Accept that there is an inherently high risk of fraud, and it is very likely to happen.



Integrate fraud control resources (personnel) into the policy and process design to build awareness of fraud risks.



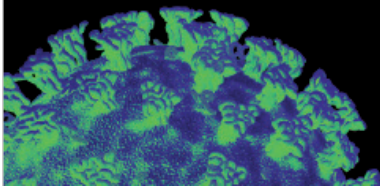
The business and fraud control should work together to implement low friction counter-measures to prevent fraud risk where possible.



Carry out targeted post-event assurance to look for fraud, ensuring access to fraud investigation resource.



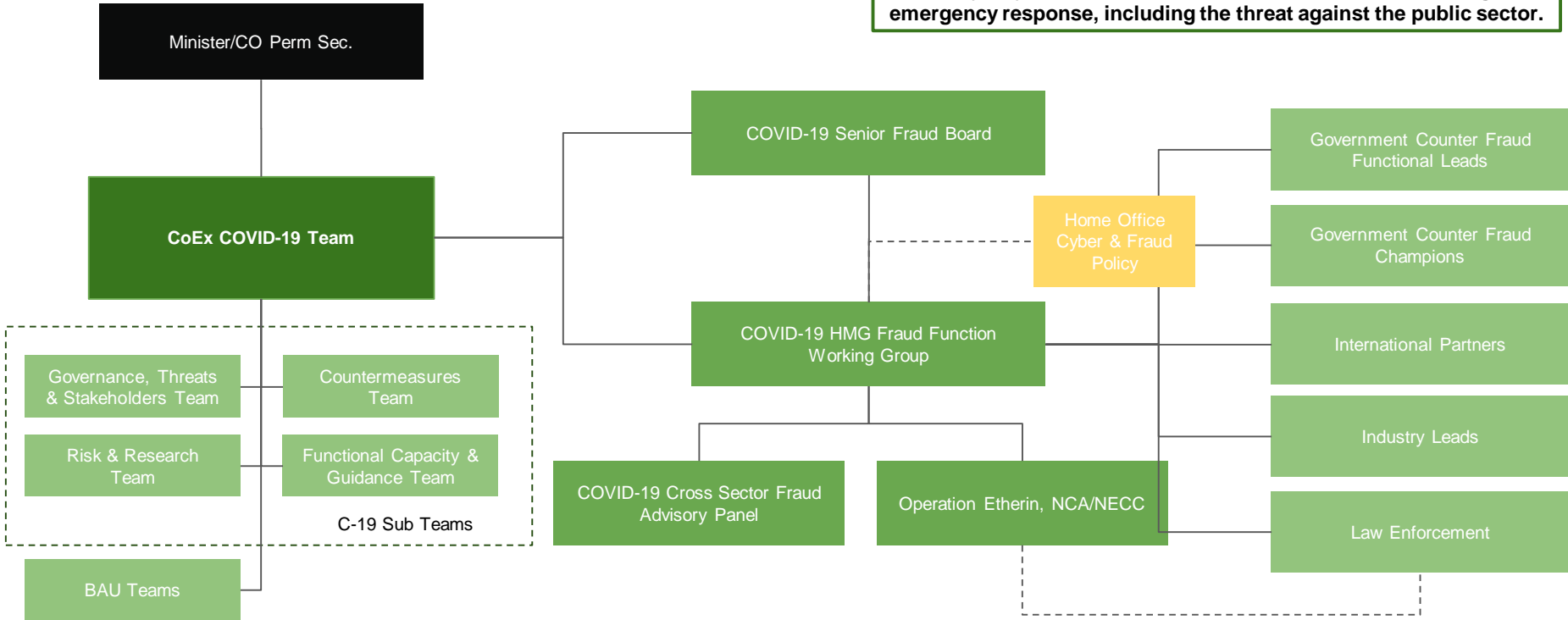
Be mindful of the shift from emergency payments into longer term services and revisit the control framework – especially where large sums are invested.





COVID-19 Governance Structure

Primary Objective: To reduce the counter fraud threat during the emergency response, including the threat against the public sector.



SPOTLIGHT - Countermeasure

DUE DILIGENCE RISKING TOOL

PROBLEM



The current due diligence process in grants is time consuming and manual.

SOLUTION

GOV.UK Spotlight delivers fast, automated, high quality due diligence checks for grants across government.



USER BENEFITS



Save time
Reduce admin costs
Share information
Reduce risk
360 applicant view
Focus on risky applications

VISION

GOV.UK Spotlight aims to be the default cross government due diligence tool used in grant making.



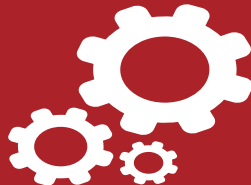
USER RESEARCH



41 Users from
16 Departments/ ALBs
4 Off-site visits
4 Lab sessions

How GOV.UK SPOTLIGHT was built

User **needs** first
Unique access to **government** only data sources
Checks **thousands** of applicants
Made for **grants**
Multiple data sources in one place



What GOV.UK SPOTLIGHT is not here to do

Replace the entire due diligence process – just speed up parts of it
Give a final decision on awarding a grant or not – that still lies with each department

